



150 PR 294  
Oakwood, TX 75855

September 20, 2023

LL.M. Program in Agricultural and Food Law  
1045 W. Maple St.  
University of Arkansas  
Fayetteville, AR 72701

RE: The State of Sustainable Meat Processing - What Laws and Policies Make a Difference? SARE Research and Education Grant Proposal

To Whom it May Concern:

Kimberly Ratcliff is the owner of Farm to Freezer Meat Company, a niche ranch-direct meat business where all the meat products are from Texas Ranches and raised on Caney Creek Ranch- our family-owned and operated in the heart of East Texas. Farm to Freezer Meat company is more than just a business, it is our mission to transform how people view the ranching community.

There is a significant need for this research because of the direct impact Covid-19 had on the entire meat supply system. The closures and slowdowns during Covid -19 led to the inability for farmers, like me, to find a suitable market to sell our live animals. Practical research must be created to reduce the impact of such devastating pandemic situations and ensure continuity of meat production and supply chain.

I am committed to participating in and supporting "The State of Sustainable Meat Processing - What Laws and Policies Make a Difference?" application to Southern SARE Research and Education Grant Proposal. I commit to actively participating in this three-year project from April 1, 2024 – March 31, 2027. I will support the project by:

- providing outreach (includes sharing survey and educational resources with my networks)
- review report draft and other educational materials to ensure they are readable for a farmer audience.
- review survey/ interview questions.

I believe my deep knowledge of animal agriculture, insight into the protein supply chains and my ability to community industry barriers for the underrepresented producers across Texas will contribute significantly to this project.

Sincerely,

Kimberly Ratcliff  
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